

St. Joseph's Behavioral Health Center

Community Benefit 2022 Report and 2023 Plan

Adopted October 2022



Dignity Health®

St. Joseph's Behavioral
Health Center

A message from

Paul Rains, President of St. Joseph's Behavioral Health Center and Debra Cunningham, Chair Port City Operating Company, LLC Board of Managers.

Dignity Health's approach to community health improvement aims to address significant health needs identified in the Community Health Needs Assessments that we conduct with community input, including from the local public health department. Our initiatives to deliver community benefit include financial assistance for those unable to afford medically necessary care, a range of prevention and health improvement programs conducted by the hospital and with community partners, and investing in efforts that address social determinants of health.

St. Joseph's Behavioral Health Center shares a commitment with others to improve the health of our community, and delivers programs and services to help achieve that goal. The Community Benefit 2022 Report and 2023 Plan describes much of this work. This report meets requirements in California state law (Senate Bill 697) that not-for-profit hospitals produce an annual community benefit report and plan. Dignity Health hospitals in Arizona and Nevada voluntarily produce these reports and plans, as well. We are proud of the outstanding programs, services and other community benefits our hospital delivers, and are pleased to report to our community.

In fiscal year 2022 (FY22), St. Joseph's Behavioral Health Center provided \$1,554,433 in patient financial assistance, unreimbursed costs of Medicaid, community health improvement services and other community benefits. The hospital also incurred \$1,854,863 in unreimbursed costs of caring for patients covered by Medicare fee-for-service.

The hospital's Community Board reviewed, approved and adopted the Community Benefit 2022 Report and 2023 Plan at its October 27, 2022 meeting.

Thank you for taking the time to review our report and plan. We welcome any questions or ideas for collaborating that you may have, by reaching out to Tammy Shaff, Director of Community Health, at Tammy.Shaff@DignityHealth.org.

Paul Rains

President of St. Joseph's
Behavioral Health Center





Debra Cunningham


Chairperson, Board of Directors Medical

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At-a-Glance Summary

<div>Community Served</div> <div></div>	<p>St. Joseph’s Behavioral Health Center lies in one of the fastest growing counties in California, containing both rural and urban areas, with individual cities separated by agriculture and open space lands. The county is celebrated for its diverse communities of Latinos and African Americans as well as Asian immigrants; but there is also a big gap in health outcomes between ethnic groups. It is a county of contrasts, holding on one hand growth opportunities and a variety of assets and resources to support health, and on the other hand significant challenges in terms of economic security, and health disparities.</p>	
<div>Economic Value of Community Benefit</div> <div></div>	<p>\$1,554,433 in patient financial assistance, unreimbursed costs of Medicaid, community health improvement services, community grants and other community benefits</p> <p>\$1,854,863 in unreimbursed costs of caring for patients covered by Medicare fee-for-service</p>	
<div>Significant Community Health Needs Being Addressed</div> <div></div>	<div>2019 CHNA Prioritized Needs:</div> <ul style="list-style-type: none">● Mental Health● Access to Care	<div>2022 CHNA Prioritized Needs:</div> <ul style="list-style-type: none">● Mental Health/Behavioral Health Including Substance Use● Access to Care
<div>FY22 Programs and Services</div> <div></div>	<p>The hospital delivered several programs and services to help address the identified significant community health needs. These included:</p> <ul style="list-style-type: none">● Behavioral Evaluation Services, which provides free evaluation to individuals with behavioral health concerns.● Community Support Groups and Aftercare Services, which provide free support programs to individuals living with life-affecting substance or continuing behavior health issues. Additionally, meeting space is made available to community groups to gather and provide community services at no cost.● Transportation assistance for qualified clients that otherwise would not be able to attend SJBHC outpatient services groups.	

	<ul style="list-style-type: none"> Through a formal process, grants are administered annually to non-profit organizations that best demonstrate their ability to impact community health needs as they pertain to Mental Health.
FY22 Planned Programs and Services 	<p>SJBHC will continue to expand access to mental health services by providing no cost Behavioral Evaluations, and transportation assistance for individuals to attend SJBHC's outpatient therapy Groups, Support Groups and Aftercare Support Programs in FY23.</p>

This document is publicly available online at

<https://www.dignityhealth.org/central-california/locations/stjosephs-stockton/about-us/community-programs/community-health-needs-assessment>

Written comments on this report can be submitted to St. Joseph's Behavioral Health Center Medical, Administration, 1800 North California Street, Stockton, CA 95204 or by e-mail to Tammy.Shaff@DignityHealth.org.

Our Hospital and the Community Served

About St. Joseph's Behavioral Health Center

St. Joseph's Behavioral Health Center is a member of Dignity Health, which is a part of CommonSpirit Health.

Established services in 1974 as a patient care unit at St. Joseph's Medical Center (SJMC) in Stockton. In 1988, the program expanded operations to the current location, 2510 North California Street. SJBHC is a 35 bed licensed not-for-profit psychiatric hospital serving Central California, with 154 employees and 18 medical staff. Inpatient and partial hospitalization services are provided to adults, 18 years and older.

Outpatient services are provided for adults, adolescents and children older than 5 years.

Our Mission

As CommonSpirit Health, we make the healing presence of God known in our world by improving the health of the people we serve, especially those who are vulnerable, while we advance social justice for all.

Our Vision

A healthier future for all – inspired by faith, driven by innovation, and powered by our humanity.

Financial Assistance for Medically Necessary Care

It is the policy of CommonSpirit Health to provide, without discrimination, emergency medical care and medically necessary care in CommonSpirit hospital facilities to all patients, without regard to a patient's financial ability to pay. This hospital has a financial assistance policy that describes the assistance provided to patients for whom it would be a financial hardship to fully pay the expected out-of-pocket expenses for such care, and who meet the eligibility criteria for such assistance. The financial assistance policy, a plain language summary and related materials are available in multiple languages on the hospital's website.

Description of the Community Served

San Joaquin County is one of California's fastest growing counties; it includes seven cities, many small towns, and a number of rural farm and ranching communities. The county residents are diverse, including Latino, African American,



Caucasian, and Asian/Pacific Islander populations. San Joaquin is a county of contrasts, holding in one hand growth opportunities and a variety of assets and resources to support health, and on the other hand significant challenges in terms of economic security, health and health disparities.

Behavioral Health Center serves Stockton as its primary service area and San Joaquin County as the hospital's secondary service area. A summary description of the community is below, and additional community facts and details can be found in the CHNA report online.

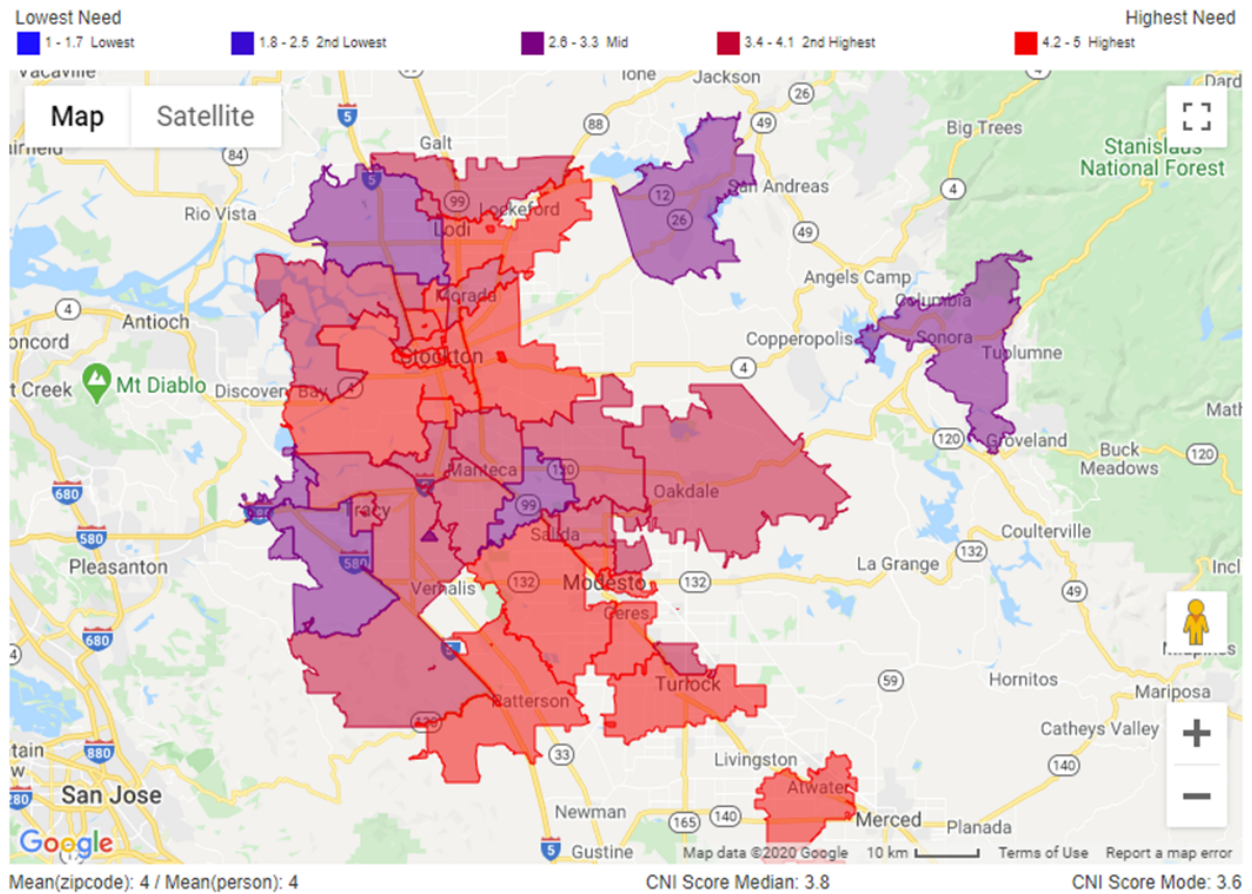
- The service area of St. Joseph's Behavioral Health Center Medical Center, San Joaquin County, lies in the midst of one of the most successful agricultural areas of the world. The county is celebrated for its diverse communities of Latinos and African Americans as well as Asian immigrants; but there is also a big gap in health outcomes between ethnic groups. Some parts of the county have robust commuter neighborhoods with linkage to jobs in nearby counties, while other areas struggle with some of the highest homicide rates in the nation. There are some unique challenges such as access to care for the large undocumented immigrant population, the great need for substance use disorder treatment, and the high rates of asthma in the Central Valley.
- San Joaquin County also struggles with nationwide health issues such as rising obesity, poor oral health, and high rates of mental illness; but these issues are compounded by underlying social determinants of health including education, economic security and affordable housing. It is a county of contrasts, holding in one hand enormous challenges and in the other hand exciting new opportunities. In the County Health Rankings report San Joaquin County ranks as 41 out of 57 counties on overall health outcomes. On average, San Joaquin residents rate their health as poorer than the state overall, and there are notable disparities in health status between the county and the state. Some key statistics for the area are in the table below.

St. Joseph's Behavioral Health Center Service Area Demographics (based on ZIP codes of residence for the top 75% of patient visits)

Total Population	321,404
Race	
White - Non-Hispanic	18.7%
Black/African American - Non-Hispanic	9.4%
Hispanic or Latino	51.5%
Asian/Pacific Islander	16.4%
All Others	4.0%
% Below Poverty	17.0%
Unemployment	8.5%
No High School Diploma	25.7%
Medicaid (household)	12.7%
Uninsured (household)	6.6%
Source: Claritas Pop-Facts® 2021; SG2 Market Demographic Module	
SG2 Analytics Platform Reports:	

Demographics Market Snapshot	
Population Age 16+ by Employment Status	
Families by Poverty Status, Marital Status and Children Age	
*Hospital service area zip codes are based on the top 75-80% of discharges from FY20 (July 1, 2019 - June 30, 2020): data provided by DH Decision Support team.	
*Zip Code	City
95205	STOCKTON
95207	STOCKTON
95206	STOCKTON
95210	STOCKTON
95204	STOCKTON
95209	STOCKTON
95203	STOCKTON
95215	STOCKTON

Figure 1. CNI score for each zip code in the city of Stockton as of September 2021



Community Assessment and Significant Needs

The hospital engages in multiple activities to conduct its community health improvement planning process. These include, but are not limited to, conducting a Community Health Needs Assessment with community input at least every three years, identifying collaborating community stakeholder organizations, describing anticipated impacts of program activities and measuring program indicators.

Community Health Needs Assessment

The health issues that form the basis of the hospital's community benefit plan and programs were identified in the most recent CHNA report, which was adopted in May 2022, which was adopted in May 2022 by the hospital board.

This document also reports on programs delivered during fiscal year 2022 that were responsive to needs prioritized in the hospital's 2019 CHNA report.

The CHNA contains several key elements, including:

- Description of the assessed community served by the hospital;
- Description of assessment processes and methods;
- Presentation of data, information and findings, including significant community health needs;
- Community resources potentially available to help address identified needs; and
- Discussion of impacts of actions taken by the hospital since the preceding CHNA.

Additional detail about the needs assessment process and findings can be found in the CHNA report, which is publicly available at [Community Health Needs Assessment](#) or upon request at the hospital's Community Health office.

Significant Health Needs

The CHNA identified the significant needs in the table below, which also indicates which needs the hospital intends to address. Identified needs may include specific health conditions, behaviors and health care services, and also health-related social needs that have an impact on health and well-being.

Significant Health Need	Description	Intend to Address?
Mental Health	Mental health affects physical wellbeing, job performance, and community activities.	Y
Access to Care	Quality healthcare is important for health and is essential for maintaining a higher quality of life.	Y
Income and Employment	Barriers such as low income, high unemployment, and pervasive poverty can exacerbate poor health outcomes.	

Significant Health Need	Description	Intend to Address?
Housing	Stable, affordable housing is strongly associated with health, well-being, educational achievement, and economic success.	
Chronic Disease/Healthy Eating and Living (HEAL)	Those who have limited access to healthy foods have a higher risk of developing a chronic disease, such as obesity and heart disease. Along with a healthy diet, physical activity is key to preventing and reducing complications from chronic diseases.	
Community Safety	Safe communities promote community cohesion and economic development, and provide more opportunities to be active and improve mental health while reducing untimely deaths and serious injuries.	
Family and Social Support	The presence or absence of a strong social support network affects all aspects of life, including physical and mental wellbeing.	
Education	The link between education and health is well known – those with higher levels of education are more likely to be healthier and live longer.	
Transportation	Without reliable and safe transportation, individuals struggle to meet basic needs such as earning an income, accessing health care, and securing food.	

Significant Needs the Hospital Does Not Intend to Address

As a hospital exclusively delivering behavioral health services, needs identified in the broader CHNA beyond mental health and access to care are not ones that the hospital is able to address. St. Joseph's Medical Center, other hospitals, and community service organizations in the region are addressing these needs.

Additional detail about the needs assessment process and findings can be found in the CHNA report, which is publicly available at, www.healthiersanjoaquin.org or upon request at the hospital's Community Health office.

2022 Report and 2023 Plan

This section presents strategies and program activities the hospital is delivering, funding or on which it is collaborating with others to address significant community health needs. It summarizes actions taken in FY22 and planned activities for FY23, with statements on impacts and community collaboration. Program Highlights provide additional detail on select programs goals, measurable objectives, expenses and other information.

Planned activities are consistent with current significant needs and the hospital's mission and capabilities. The hospital may amend the plan as circumstances warrant, such as changes in community needs or resources to address them.

Creating the Community Benefit Plan

The hospital is dedicated to improving community health and delivering community benefits with the engagement of its management team, board, clinicians and staff, and in collaboration with community partners.



Hospital and health system participants included community health department leadership and staff, as well as an advisory team composed of representatives from hospital administration, county public health services, CHNA stakeholders, and community members.

Community input or contributions to this implementation strategy included interviews with 10 key informants, 29 focus group discussions with 291 diverse community residents, and data analyses of over 100 indicators, creating a robust picture of the issues affecting people's health where they live, work, and play. These individuals included representatives from local governmental and public health agencies, community-based organizations, and leaders, representatives, or members of underserved, low-income, and racial/ethnic populations. Additionally, where applicable, other individuals with expertise on local health needs were consulted. The hospital plans to continue the momentum that these focus groups and surveys have garnered.

The programs and initiatives described here were selected on the basis of social determinants of health framework and examined San Joaquin County's social, environmental, and economic conditions that impact health in addition to exploring factors related to diseases, clinical care, and physical health. Analysis of this broad range of contributing factors resulted in identification of the top health needs for the County.

Programs and initiatives selected to address identified needs were based on the following criteria:

- Existing program resulting in impactful outcomes
- Evidence-based or promising practice

- Possibility in addressing health disparities and the social determinants of health
- Probability of impacting health equity and cultural disparities
- Alignment with current county-wide collaborative efforts

Community Health Strategic Objectives

The hospital believes that program activities to help address significant community health needs should reflect a strategic use of resources and engagement of participants both inside and outside of the health care delivery system.

CommonSpirit Health has established four core strategic objectives for community health improvement activities. These objectives help to ensure that our program activities overall address strategic aims while meeting locally-identified needs.



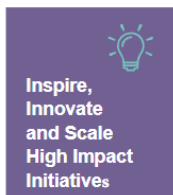
Create robust alignment with multiple departments and programmatic integration with relevant strategic initiatives to optimize system resources for advancing community health.



Scale initiatives that complement conventional care to be proactive and community-centered, and strengthen the connection between clinical care and social health.



Work with community members and agency partners to strengthen the capacity and resiliency of local ecosystems of health, public health, and social services.




Partner, invest in and catalyze the expansion of evidence-based programs and innovative solutions that improve community health and well-being.

Report and Plan by Health Need

The tables below present strategies and program activities the hospital has delivered or intends to deliver to help address significant health needs identified in the community health needs assessment.

They are organized by health need and include statements of strategy and program impact, and any collaboration with other organizations in our community.


 Health Need: Mental Health			
Strategy or Program	Summary Description	Active FY22	Planned FY23
Community Grants Program	<p>Through a formal process, grants are administered annually to non-profit organizations that best demonstrate their ability to impact community health needs as they pertain to the most recent needs assessment.</p> <p>The following programs awarded funding in 2020 for November 1, 2020 through December 31, 2021 and are addressing mental health:</p> <ul style="list-style-type: none"> Boys & Girls Club at Sierra Vista – By teaching sculling, this program will work with youth on social emotional health ensuring that participants make the connection that physical activity is a stress reliever. Delta Health Care and Management Services Corporation – Mental health support for high school aged youth in SUSL. <p>The following programs awarded funding in 2022 from January 1, 2022 through December 31, 2022 and are addressing mental health:</p> <ul style="list-style-type: none"> Boys & Girls Club at Sierra Vista – Triple play is a comprehensive health and wellness program that will demonstrate how eating smart, keeping fit and forming positive relationships add up to a healthy lifestyle. The Edible Schoolyard Farm (ESY Farm) – Will foster a culture of care, belonging, and beauty while welcoming students and families from across San Joaquin County to engage with food and nature in a meaningful, culturally relevant way. 	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

	The formal grant process for calendar year 2023 will conclude at the end of 2022 and all projects will include one or more of the 2022 CHNA health needs.		
Community Benefit Operations and Programs	In partnership with St. Joseph's Medical Center and in collaboration with other mental health experts and service providers, the hospital's Community Health department will deploy several programs to address community needs	☒	☒
Graduate Medical Education (GME)	In collaboration with St. Joseph's Medical Center's GME program, Dignity Health is committed to workforce development, and SJMC is a leader in growing future medical providers in San Joaquin County. <ul style="list-style-type: none"> Psychiatry: 7 new residents each year x4 years (started 06/2021) 	☒	☒
Behavioral Evaluation Services	St. Joseph's Behavioral Health Center provides free Behavioral Evaluations to assess patient needs and risks and to provide referrals 24-hours daily, 365 days per year to anyone who presents at the facility or at community hospital Emergency Departments. These services are provided regardless of the individual's ability to pay or eligibility for care at our facility.	☒	☒
Support Groups and Aftercare Services	St. Joseph's Behavioral Health Center sponsors support groups and free aftercare groups that support those in the community living with a new or continuing life-affecting diagnosis.	☒	☒
Community Health Social Worker	This person is responsible for providing outreach and education regarding the following activities: <ul style="list-style-type: none"> Anxiety and Depression Workshops: These sessions, targeting youth, will be provided to the community at no cost and in collaboration with school districts throughout the county. The goal of the workshops will be to provide strength based programming that empowers resiliency and introduces essential coping skills to reduce symptoms of anxiety and depression. Mental Health First Aid Training: This course teaches how to help someone who may be experiencing a mental health or substance use challenge. The training helps to identify, understand and respond to signs of addictions and mental illnesses. SJC Trauma Initiative: A collaborative group comprised of over 70 members, representing 41 	☒	☒

	organizations throughout the county focusing on addressing trauma and promoting equity through the development of a Trauma Informed Care train-the-trainer training model for sustainability. This initiative focuses on addressing diversity, inclusion and cultural humility for both medical staff and providers, as well as social service providers.		
San Joaquin Mental Health Consortium	Membership in this consortium supports sharing mental health resources and best practices.	☒	☒
Connected Community Network (CNN)	This network was created to provide the general population with access to resources and programs offered through various community based organizations (CBOs). Many of these CBOs provide vital services that help people address a variety of needs, including but not limited to: affordable housing; maternal, infant, and child health; chronic disease management programs, healthy food, and mental health and substance abuse counseling.	☒	☒

Goal and Impact: Overall, these strategies will focus on prevention and early intervention of identifying and responding to mental health issues. There are additional programs and strategies listed in other areas of this report that are also anticipated to impact mental and behavioral health needs.

Collaborators: Cross-sector collaboration is planned for all of the programs listed in order to ensure efficiency of services, leveraging of resources, avoidance of duplication, and to ensure sustainability. The short list of key partners include: Community Partnership for Families of San Joaquin, El Concilio, United Way, Catholic Charities, Housing Authority County of San Joaquin, Delta Sculling Center, Aspire Public Schools, Aspire Stockton Secondary Academy, STAND, Stockton Unified School District, Brian Huff, LMFT, United Way of SJC, the growing number of CCN and SJC Trauma Initiative partners.

 Health Need: Access			
Strategy or Program	Summary Description	Active FY22	Planned FY23
Community Grants Program	Through a formal process, grants are administered annually to non-profit organizations that best demonstrate their ability to impact community health needs as they pertain to the most recent needs assessment. The grants program is a strategy to fund innovative, collaborative services to address the needs	☒	☒

	identified in the CHNA and awarded partners are required to report outputs and outcomes of services..		
Graduate Medical Education (GME)	<p>In collaboration with St. Joseph's Medical Center's GME program, Dignity Health is committed to workforce development, and SJMC is a leader in growing future medical providers in San Joaquin County.</p> <ul style="list-style-type: none"> Psychiatry: 7 new residents each year x4 years (started 06/2021) 	☒	☒
Goal and Impact: Overall, these programs will increase referrals and linkages to medical appointments and deliver equitable and culturally sensitive health care services for at risk individuals.			
Collaborators: Program partners are noted in the respective program summaries above.			

Community Health Improvement Grants Program


One important way the hospital helps to address community health needs is by awarding financial grants to non-profit organizations working together to improve health status and quality of life. Grant funds are used to deliver services and strengthen service systems, to improve the health and well-being of vulnerable and underserved populations related to CHNA priorities.

In FY22, the hospital and St. Joseph's Medical Center awarded the grants below totaling \$298,449. Some projects also may be described elsewhere in this report.

Grant Recipient	Project Name	Amount
Boys & Girls Clubs at Sierra Vista-Stockton	Triple Play: A Game Plan for the Mind, Body and Soul Program	\$50,000
Black Urban Farmers Association-BUFA	Healthy Corner Store Project	\$67,084
Little Manila Foundation (dab Little Manila Rising)	D.A.W.N. (Decreasing Asthma Within Neighborhoods) Asthma Mitigation Project	\$81,365
The Edible Schoolyard Project Stockton	The Edible Schoolyard Project - Stockton	\$100,000

Program Highlights

The following pages describe a sampling of programs and initiatives listed above in additional detail, illustrating the work undertaken to help address significant community health needs.

 Behavioral Evaluation Services	
Significant Health Needs Addressed	<ul style="list-style-type: none"> • Mental Health • Access to Care
Program Description	Twenty-Four (24) Hour Behavioral Evaluations for patients with behavioral health and substance abuse issues.
Population Served	Broader Community
Program Goal / Anticipated Impact	Provide evaluations 100% of the time.
FY 2022 Report	
Activities Summary	Provide support and meet the needs in the community for patients, since patient access to 24 hour crisis intervention is limited in the San Joaquin and surrounding communities.
Performance / Impact	Building on a population served last year of 1,915. The number of patients evaluated will increase with growth of marketing in this area.
Hospital's Contribution / Program Expense	Total program expense was \$479,469, which is 100% supported by St. Joseph's Behavioral Health Center's Operational Budget.
FY 2023 Plan	
Program Goal / Anticipated Impact	Continue to staff the Behavioral Evaluation Department on a 24 hour, 365 day basis for walk-ins and in emergency rooms. Continue to maintain call logs and monitor the process for necessary changes.
Planned Activities	Provide free Behavioral Evaluations to assess patient needs and risks, provide referrals 24-hours daily, 365 days per year to anyone who presents at our hospitals or at community hospital ERs.



In-Kind Support of Community Organizations for Support Groups

Significant Health Needs Addressed	<ul style="list-style-type: none">• Mental Health• Access to Care
Program Description	Provide meeting space to local community based organizations for the gathering of support groups for the broader community with substance use and/or mental health problems.
Population Served	Broader Community
Program Goal / Anticipated Impact	To promote wellness and maximize remission rates for previous patients, and the community at large, by providing ongoing meeting space for sessions.

FY 2022 Report

Activities Summary	Served a total of 1,676 persons in the following support meetings: <ul style="list-style-type: none">• Nurses in Recovery Meetings• Women in Recovery Meetings• Alcoholics Anonymous Meetings• Narcotics Anonymous Meetings• Cocaine Anonymous Meetings• Fremont Fellowship Meetings
Performance / Impact	Continue to assess the needs in the community and develop new groups as needed
Hospital's Contribution / Program Expense	Total expense for all programs was \$8,143, which is 100% supported by St. Joseph's Behavioral Health Center's Operational Budget.

FY 2023 Plan

Program Goal / Anticipated Impact	Continue to assess the needs in the community and develop new groups as needed.
Planned Activities	Same as noted in the FY 2022 Report section of this digest.



Support Groups

Significant Health Needs Addressed	<ul style="list-style-type: none">• Mental Health• Access to Care
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Program Description	Provide aftercare programs to former patients to address social, psychological, or emotional issues related to specific diagnoses or occurrences that represent a community need, for patients, families and the community.
Population Served	Previously admitted patients.
Program Goal / Anticipated Impact	To promote wellness and maximize remission rates for previous patients. Increase the number of patients in the support groups.
FY 2022 Report	
Activities Summary	<p>Served a total of 814 persons in the following aftercare groups:</p> <ul style="list-style-type: none"> • NAMI provides weekly support groups and education for inpatients. • Music Therapist Casie provides several hours of music therapy for patients both inpatient and outpatient. She is funded through UOP/Grant/SJMC/Friends of BHC. • Partnered with Public Health Advocates, Little Manilla, Amelia Adams, CAPC, and El Concilio on Maternal Mental Health Listening Sessions.
Performance / Impact	Continue to assess the needs in the community and develop new groups as needed.
Hospital's Contribution / Program Expense	Total expense for all programs was \$14,672, which is 100% supported by St. Joseph's Behavioral Health Center's Operational Budget.
FY 2023 Plan	
Program Goal / Anticipated Impact	Same as noted in the FY 2022 Report section of this digest.
Planned Activities	Total expense for all programs was \$14,672, which is 100% supported by St. Joseph's Behavioral Health Center's Operational Budget.

Other Programs and Non-Quantifiable Benefits

The hospital delivers community programs, services and non-quantifiable benefits in addition to those described elsewhere in this report. Like those programs and initiatives, the ones below are a reflection of the hospital's mission and its commitment to improving community health and well-being.

St. Joseph's Behavioral Health Center serves an important role in improving the mental health of the community through working collaboratively with community partners, providing leadership and advocacy, carefully managing resources, assisting with local capacity building and participating in community-wide health planning. The hospital also serves a vital role by participating in the Steering Committee for our county's CHNA. The leadership role is especially important in San Joaquin County where individual and community resources are very limited.

This hospital has dedicated leadership to work closely with other healthcare providers, community based organizations and individuals to develop and share resources. The resultant information sharing is an on-going process that provides opportunity for forming partnerships and maximizing existing resources. The Community Benefit Report and Plan is completed and reviewed annually, and presented to the Board of Managers for their review and approval. Key information is presented at the Managers Meeting. Input for the Implementation Plan and selection of interventions comes from the Healthier Community Coalition.

Economic Value of Community Benefit

The economic value of all community benefit is reported at cost. Patient financial assistance (charity care) reported here is as reported to the Office of Statewide Health Planning and Development in Hospital Annual Financial Disclosure Reports, as required by Assembly Bill 204. The community benefit of Medicaid and other means-tested programs is calculated using a cost-to-charge ratio to determine costs, minus revenue received for providing that care. Other net community benefit expenses are calculated using a cost accounting methodology. Restricted offsetting revenue for a given activity, where applicable, is subtracted from total expenses to determine net benefit in dollars.

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Complete Summary - Classified Including Non Community Benefit (Medicare)
For period from 7/1/2021 through 6/30/2022

	Persons	Expense	Offsetting Revenue	Net Benefit	% of Expenses
<u>Benefits For Poor</u>					
Financial Assistance	564	350,704	0	350,704	1.5
Medicaid	97	1,057,813	1,016,943	40,870	0.2
Community Services					
A - Community Health Improvement Services	1,320	74,285	0	74,285	0.3
E - Cash and In-Kind Contributions	1	10,107	0	10,107	0.0
G - Community Benefit Operations	15	16,866	0	16,866	0.1
Totals for Community Services	1,336	101,258	0	101,258	46.1%
Totals for Poor	1,997	1,509,775	1,016,943	492,832	216.0%
<u>Benefits for Broader Community</u>					
Community Services					
A - Community Health Improvement Services	814	14,672	0	14,672	0.1
B - Health Professions Education	144	736,602	185,813	550,789	2.5
C - Subsidized Health Services	1,915	479,469	0	479,469	2.2
E - Cash and In-Kind Contributions	2,079	16,671	0	16,671	0.1
Totals for Community Services	4,952	1,247,414	185,813	1,061,601	483.8%
Totals for Broader Community	4,952	1,247,414	185,813	1,061,601	483.8%
Totals - Community Benefit	6,949	2,757,189	1,202,756	1,554,433	699.8%
Medicare	884	5,074,855	3,219,992	1,854,863	8.5
Totals with Medicare	7,833	7,832,044	4,422,748	3,409,296	1545.2%

Hospital Board and Committee Rosters

Port City Board Managers

Marty J. Ardon	Senior Vice President for Health Plan and Hospital Operations, Northern California, Kaiser Permanente
Debra Cunningham	Senior Vice President, Strategy Kaiser Permanente
Aphriekah Duhaney	West Vice President/Area Manager, Central Valley Kaiser Permanente
Sue Pietrafeso	Division Chief Strategy Officer, CommonSpirit/Dignity Health
John Petersdorf	Vice Chair SVP Operational Effectiveness, Dignity Health
Julie Sprengel	Senior Vice President Operations Southern Calif. Division, CommonSpirit Health/Dignity Health

Community Grants Committee

Barbara Alberson	Senior Deputy Director, San Joaquin County Public Health Services
Jamie Lynne Brown	Community Benefit Specialist, Dignity Health
Cathy Mangaoang-Welsh	Director of Social Services, St. Joseph's Behavioral Health Center, Dignity Health
Steve Morales	Community Member
Sister Abby Newton	Vice President of Mission Integration & Spiritual Care, Dignity Health
Louis Ponick	Director of Grants and Scholarships, Community Foundation of San Joaquin
Paul Rains	President of St. Joseph's Behavioral Health Center, Dignity Health
Tammy Shaff	Director of Community Benefits, Dignity Health
Danielle Tibon	Philanthropy Senior Data Analysis, Dignity Health